

Longwood Grant - Spring 2025

Amended 2/14/25. See pg. 11 for additional questions.

Longwood | Welfare | Crestlea

Introduction

Thank you for your interest in applying to the Longwood Foundation. Applications for Spring 2025 are due on March 1st. Our mission is to be a catalyst to strengthen nonprofit organizations throughout the state of Delaware, in addition to the area of Kennett Square, Pennsylvania within a four-mile radius around Longwood Gardens. Before submitting an application, please visit Guidestar to either create a profile or review your current profile (updating as necessary). When preparing this proposal, please visit our website: <https://longwoodfoundation.org>. On this site you will find guidelines, what to know about the Longwood Foundation's grantmaking, FAQs, information on our grant life cycle, and the opportunity to sign up for Information Sessions and Pre-Meetings.

Executive Summary - Organization & Grant Request

Executive Summary - Organization & Grant Request*

Please include an Executive Summary of no more than 10,000 characters (approximately 1.5 pages). In preparing information for the Longwood Trustees, staff prepare an Executive Summary of each request. This field will serve as the foundation for that document. In this section you should address the following information:

- Organization
 - Organization name and founding year
 - Organization mission
 - Brief (2-3 sentence) organization overview
- Grant Proposal Project or Program
 - Problem statement (what challenge or issue are you working to address?)
 - How do you plan to address this problem (your project overview)? What will grow, strengthen, or improve as a result of this grant?
 - How much are you requesting and what is the total cost/budget of your project?
 - Have you already raised funds for the project? How much and from whom?
 - How will you financially sustain the project when the Longwood grant runs out?
 - How will you measure success (outcomes)?

Character Limit: 10000

Current Request Information

Please select the most appropriate Program Area for your PROJECT below. Note that the guidance text shown here does not encompass project types the Foundation accepts proposals for. Rather, it is intended to provide guidance for those initiatives that may be difficult to otherwise categorize.

- Arts and Culture - performing arts, cultural awareness, historical activities, humanities, fine arts, and museums
- Civic and Economic & Workforce Development - libraries, animal shelters, and community & economic development
- Education - early learning centers, preschools, K12 schools, colleges, educator professional development providers, education advocacy
- Environment - natural resources, state parks, and land & water initiatives
- Health and Hospitals - hospitals and medical centers
- Housing - housing and development
- Social Services - before/after school student support organizations, shelter and residential care, special population support, community centers, senior living facilities

Program Area*

Choices

Arts and Culture
 Civic and Economic & Workforce Development
 Education
 Environment
 Health and Hospitals
 Housing
 Social Services
 Longwood Gardens

Project Name*

Name of project

Character Limit: 40

Problem Statement*

What is the challenge or problem you are trying to address through this work? If possible, please provide data, research, or information on how you know this problem exists and what the impact of the problem is.

Character Limit: 10000

Request Amount (Whole dollars, no cents please. Round up if necessary,)*

Please note the following concerning your request amount:

- **Pre-Meetings are required for requests \$500,000 and above.** Please use the link: <https://forms.monday.com/forms/e71e2e1bdbb6a0c32b444d988d99b686?r=use1> to sign up if you have not already. Requests will be handled in the order in which they are received.
- **Please note that the last day of Pre-Meetings for the Spring 2025 grant cycle is Friday, February 14th,** in order to allow prospective applicants sufficient time to incorporate any guidance provided in the meeting. **Organizations are encouraged to submit a request well in advance of this date as in past cycles all time slots have filled quickly.**
- Requests for \$500,000 and above that did not have a Pre-Meeting prior to submitting an application will not be accepted.
- We continue to want to pay no more than 50% of the cash needed to a project or operations over the time period you define.

Character Limit: 20

Total Project Budget (Whole dollars, no cents please. Round up if necessary,)*

If requesting general operating funds, this is the total operating budget over the period of the grant.

Character Limit: 20

Project Description*

Include a narrative of your project/program. Who will be served? What impact will this have on the community? What will grow, strengthen, and/or improve as a result of this work? How?

Character Limit: 10000

Additional Project Details (if needed)

Use this field to type in or upload additional project details.

Character Limit: 5000 | File Size Limit: 20 MB

Additional Project Details (if needed)

File Size Limit: 10 MB

Overview of the Cash Flow Projection

The cash flow projection (sometimes referred to as a cash flow forecast) is a forward-looking tool that helps us to understand and pressure test your ambition, project plan, and pace of growth against your existing scale and sources of income. This document asks you to predict the revenues and expenses over the length of the grant (typically two years). Note that this differs from the historical cash flow statement that would be included in your financial statements. A cash flow projection serves as a functional reality check for you and for us. We ask that you make some thoughtful and informed assumptions about what will materialize over the grant period, and explicitly articulate those assumptions in the document. These assumptions are the explanation as to how you landed at the revenue and expense projections. We do not expect you to have a crystal ball. We recognize these will not play out exactly as articulated. However, we have found that organizations who have their arms around this tool

and who lean into using it are best positioned to weather the uncertainty of nonprofit fundraising as well as set realistic and ambitious goals and operational plans for growth. Given that we are looking to understand how you will sustain this new level of operations and impact after our grant, your cash flow will illustrate how our grant serves as a bridge from your existing state of operations towards your planned future state.

Cash allows you to pay your employees and vendors, and we ask for the granularity of a monthly or quarterly look because it allows us to understand the cash inflow and outflow need that play out over the course of a grant. This document is the glue between your project plan, proposed outcomes/measures of success, and historical financials – and serves as a road map for you to measure your financial progress against your plan if a grant is made.

Two-Year Projected Cash Flow for the Project*

If requesting funding for a specific project or program (as opposed to general operating support), we ask that you please provide a two-year cash flow projection specific to this project/program. Please identify the assumptions you use and note either in the footnotes of the spreadsheet or in the field below. This cash flow should show a future monthly or quarterly two-year projection of the project/program financials. You may use your own format or reference the StrongNonprofits.org toolkit. Please note if using their template, it will need to be modified for two years.

When creating the cash flow, you should assume your request will be funded by Longwood and this line item should be explicitly called out in the cash flow projection. Remember to explain the assumptions used and note these. If a cash flow is not applicable to your specific project or program, please explain why in the field below.

Note -- a two-year cash flow projection for the organization will be addressed later in the application.

If this document was built in Excel, please provide the Excel version (as opposed to PDF).

Character Limit: 1000 | File Size Limit: 2 MB

Projected Cash Flow Assumptions

If you did not name assumptions made inside of the two-year cash flow document (or spreadsheet) above, please note them here.

Character Limit: 1000

Source(s) of Remaining Cost of Project/Program

Provide list of funds promised and funds in hand.

Character Limit: 5000 | File Size Limit: 1 MB

Fundraising Plans*

If Longwood request amount and funds in hand are not sufficient to complete the project (or to fund your operations), where will you obtain the remaining funds required?

Character Limit: 5000

Sustainability Plans

If the request is for operating or program funding, how will you replace Longwood's funding at the end of the grant period to sustain the operations or program? We recognize that there is rarely a perfect answer to this question, but we would like to understand your plans to replace our funds when they run out.

Character Limit: 5000

What are your contingency plans, should your request not be awarded?*

Please address what your organization would do, should your request not be fulfilled.

Character Limit: 5000

Proposed Measures of Success (Outcomes)

Proposed Measures of Success (Outcomes) for the Project*

How will you measure the success of this project? Proposed outcomes should be translated into 2-4 bullet points (metrics) that describe (ideally, quantitatively) what will grow, strengthen, and/or improve because of this work. If possible, include your current performance (baseline) on the same metrics. Another way to think about these is to consider what your Board is holding the leaders of your organization accountable for in the next 18-24 months as a result of this grant.

We look to you to define what success looks like through our grant, and quantitatively how you'll know you've achieved it. These should speak to and resonate with how you think about success. For this reason, many nonprofits are strongly positioned to provide these when they can lift them directly out of their strategic plan.

Note that should your organization receive a grant, the Longwood Foundation will likely ask that you not return with another request until the time frame for the outcomes of this grant has elapsed.

To that end, if you receive a grant and would like to return to Longwood with another request in two years, you may wish to choose an outcome timeline ending no later than December 31, 2026.

Please see **What to Know About Outcomes at The Longwood Foundation for further information:** <https://longwoodfoundation.box.com/s/bk16ccgovovyf5iobduxecft5pzgez7s>

Character Limit: 10000

Organization Information

Organization Type*

Choices

501(c)(3) Public Charity
501(c)(3) Private Foundation
Fiscally Sponsored Organization
None of the Above

Tax-Exempt Status*

Please provide evidence of your tax-exempt status if your organization does not file an annual Form 990 with the IRS. (If you do file an annual Form 990, enter "not applicable".)

Character Limit: 250

Do you have a fiscal sponsor?

To be eligible for a grant, your organization must have tax-exempt status with the IRS. If you do not, you must answer YES and input your fiscal sponsor's Tax ID and associated information.

Answer NO if your organization has its own tax-exempt status.

Definition: A fiscal sponsorship is an arrangement in which a tax-exempt organization (the "fiscal sponsor") offers its legal and tax-exempt status to another group for a project or an activity related to the mission of the nonprofit organization. If your organization will be utilizing a fiscal sponsor arrangement, we require that the fiscal sponsor be a 501(c)(3) public charity.

Choices

Yes
No

Background*

Provide a background of your organization. Include date founded, services you provide, and demographics you serve.

Character Limit: 4000

Mission Statement*

Character Limit: 1000

Organization Website

Character Limit: 2000

Name of Executive Director*

If the organization does not have an Executive Director (or leader), please include the name of the Board Chair.

Character Limit: 100

In what year did the Executive Director join the organization?*

If the organization does not have an Executive Director (or leader), please include the information on the Board Chair.

Character Limit: 4

In what year did the Executive Director assume this role?*

If the organization does not have an Executive Director (or leader), please include the information on the Board Chair.

Character Limit: 4

Past Experience of Executive Director

Please share a brief summary of the Executive Director's (or leader's) career experience and highlights/accomplishments. If easier, you may upload a resume instead.

Character Limit: 2000 | File Size Limit: 2 MB

Board of Directors*

Type in or upload your current Board of Director information (List of names and their corresponding positions/titles on the board).

Character Limit: 2000 | File Size Limit: 2 MB

Disclosure (optional, if desired and/or necessary)

Is there anything your organization would like to disclose at this time? For example, has there been any recent senior leadership changes or an unusual financial situation that we should be aware of?

Character Limit: 5000

Strategic Plan*

Does your organization have a current strategic plan?

Choices

Yes

No

Strategic Plan

In what year was your organization's strategic plan created?

Character Limit: 4

Strategic Plan Upload

If you would like to share a copy of your most recent strategic plan (or plan summary), you may do so here.

File Size Limit: 10 MB

Fiscal Sponsor Information

Fiscal Sponsor Name

Character Limit: 200

Fiscal Sponsor Tax ID

(format xx-xxxxxxx)

Character Limit: 250

Mailing Address

Character Limit: 250

City

Character Limit: 250

State

Character Limit: 250

Postal Code

Character Limit: 250

Fiscal Sponsorship Agreement

Please upload or describe the fiscal sponsorship contract between the organization and the fiscal sponsor.

Character Limit: 2000 | File Size Limit: 3 MB

Financial Information

Instructions for Providing Financial Information

In addition to your most recently completed independent audit report, please provide interim current year Statements of Financial Position (Balance Sheet) and Statements of Activities (Profit & Loss Statement) that also contain the same prior year period numbers for comparison purposes.

We expect that organizations whose revenue last year was above \$5 million will have audited financials. We would prefer that smaller organizations do as well. If no independent audit is available, please explain why and provide the most recent year-end Statements of Financial Position (Balance Sheet) and Statements of Activities (Profit & Loss Statements) that also contain prior year-end numbers for comparison purposes. The same statements, with

comparable prior year numbers, are required for the interim period since your most recent year-end.

During our meeting to discuss your application, we are likely to have questions about your financials. If the Executive Director is not familiar with the organization's financials, please ensure that your financial expert joins the meeting.

Latest Financial Audit*

If a financial audit is not available, please provide the end-of-fiscal-year P&L Statements for the previous two years.

File Size Limit: 10 MB

If no independent audit is available, please explain why.

Character Limit: 5000

Statement of Financial Position (period ending December 31, 2024)*

File Size Limit: 1 MB

Statement of Activities/Profit & Loss Statements (period ending December 31, 2024)*

File Size Limit: 2 MB

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for you to measure your financial progress against your plan if a grant is made.

Two-Year Projected Cash Flow for the Organization

Please provide a two-year projected (forward-looking) cash flow for the organization (presented either quarterly or monthly). We recognize there is a great deal of uncertainty, so we know it won't be perfect. Please keep track of the assumptions you use and note either in the footnotes of the spreadsheet or in the field below. You may use your own format or reference the <https://www.wallacefoundation.org/knowledge-center/resources-for-financial-management/pages/default.aspx> StrongNonprofits.org toolkit. Please note if using their template, it will need to be modified for two years.

If your prior year revenues were above \$20 million, you do not need to complete a two-year cash flow for the organization.

If this document was built in Excel, please provide the Excel version (as opposed to PDF).

File Size Limit: 2 MB

Projected Cash Flow Assumptions

If you did not name assumptions made inside of the two-year cash flow above, please note them here.

Character Limit: 5000

Organization's Annual Budget*

Character Limit: 20

Fiscal Year*

Provide FY start and end months, e.g. January to December or July to June.

Character Limit: 25

Most Recent Tax Year Total Revenue*

Character Limit: 20

Most Recent Tax Year Total Expenses*

Character Limit: 20

Most Recent Tax Year Liabilities*

Character Limit: 20

Most Recent Tax Year Total Assets*

Character Limit: 20

Net Assets End of Year

Character Limit: 20

This page was added 2/14/2025

Implications of Potential Changes to Federal Funding

We are aware that the landscape in which the nonprofit community operates may be changing as a result of recent Executive Orders and other potential changes at the federal level. As a Foundation, our goal is to stay as informed as possible in service to our community and the nonprofits that operate in Delaware and Kennett Square. We've added three questions to our application to better understand the potential impacts of federal funding changes on your organization and grant request. Please answer to the best of your ability. We recognize that this is a dynamic situation. As additional information becomes available, you'll have the opportunity to discuss with your grant evaluator during the site visit and amend these responses, if necessary.

Federal Funding Received*

How much federal funding did your organization receive during its last fiscal year directly and/or indirectly, as pass-through funds? (Pass-through funds are those originating from the federal government that are distributed to a secondary entity, commonly a state, county or municipal government, before reaching the intended recipient for implementation of such funds.)

If none, please enter \$0.

Character Limit: 20

Likelihood of Continued Federal Funding

If you received federal funding last year, how are you thinking about the likelihood of this funding source(s) continuing? Please share the source(s) of funding, and how you're processing the future potential of this source(s). While not required, if your organization has conducted an assessment, projection, or developed scenarios around potential future funding changes, please describe here.

Character Limit: 5000

Impact to Your Project of Potential Funding Changes

If you received federal funding last year, would changes to this funding result in any changes to the project/request you have proposed in this application?

Choices

Yes

No

Maybe/I don't know

Please Explain Your Answer to the Above Question

If you received federal funding last year, please explain how changes to this funding would impact the project/request you have proposed in this application.

Character Limit: 5000

Applicant Meeting Location Preference

As part of our application process, we schedule site visits with all applicants to discuss their proposals. Our preference is to have an in-person meeting at your site, or in-person at our offices should you not have a site. However, if you prefer to connect remotely instead, we also offer Zoom meetings.

Should you choose an in-person visit, you will be prompted to provide the location name and address. Again, our preference is to come to you. However, if you do not have a site available, we will meet you at our offices in Wilmington instead.

Organization Name*

Character Limit: 75

Your First and Last Name*

Character Limit: 75

Your Email Address*

Character Limit: 254

Best Telephone Number to Reach You*

A cell phone number is preferred. This number will be used only for scheduling purposes and will not be shared outside of the Foundation.

Character Limit: 12

How would you prefer to meet to discuss your organization's grant application?*

Please select from the options below. Note, if you select "In Person - At my organization's site or office," you will be prompted to provide a location name and address on the next screen.

Choices

In Person - At my organization's site or office

In Person - At the Longwood Foundation office (Wilmington, DE)

Remotely via Zoom

In Person - At your organization's site or office

Name of your site or office*

Character Limit: 250

Street address for your preferred location*

Provide the street address for your organization's site or office

Character Limit: 75

City and State for your preferred location*

Provide the city and state where your site or office is located

Character Limit: 75

Zip Code for your site or office*

Provide the zip code for your site or office

Character Limit: 5

Special Instructions

If there are any special instructions that would be helpful for our team to know about your organization's site or office, please provide them. This may include details such as where to park upon arrival, which entrance to use, etc. This information will be shared with our team member visiting your site. If there are no special instructions, please skip this question.

Character Limit: 250